Englishing of shareholders 16 December 2022







Results for FY22 Results for Q1-FY23 Updates on operations



Results for FY22



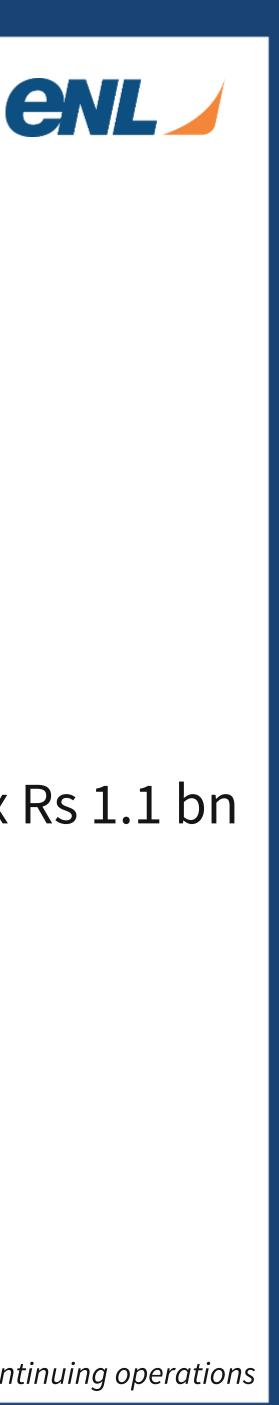


Key financial highlights For the year ended 30 June 2022

Rs **17.8 bn** Rs 2.3 bn Rs **1.6 bn Operating profits*** Revenue* Profit after tax* 2021: Rs 12.8 bn 2021: Rs 959 m 2021: Loss after tax Rs 1.1 bn

Rs **76.30** NAV per share 2021: Rs 70.73



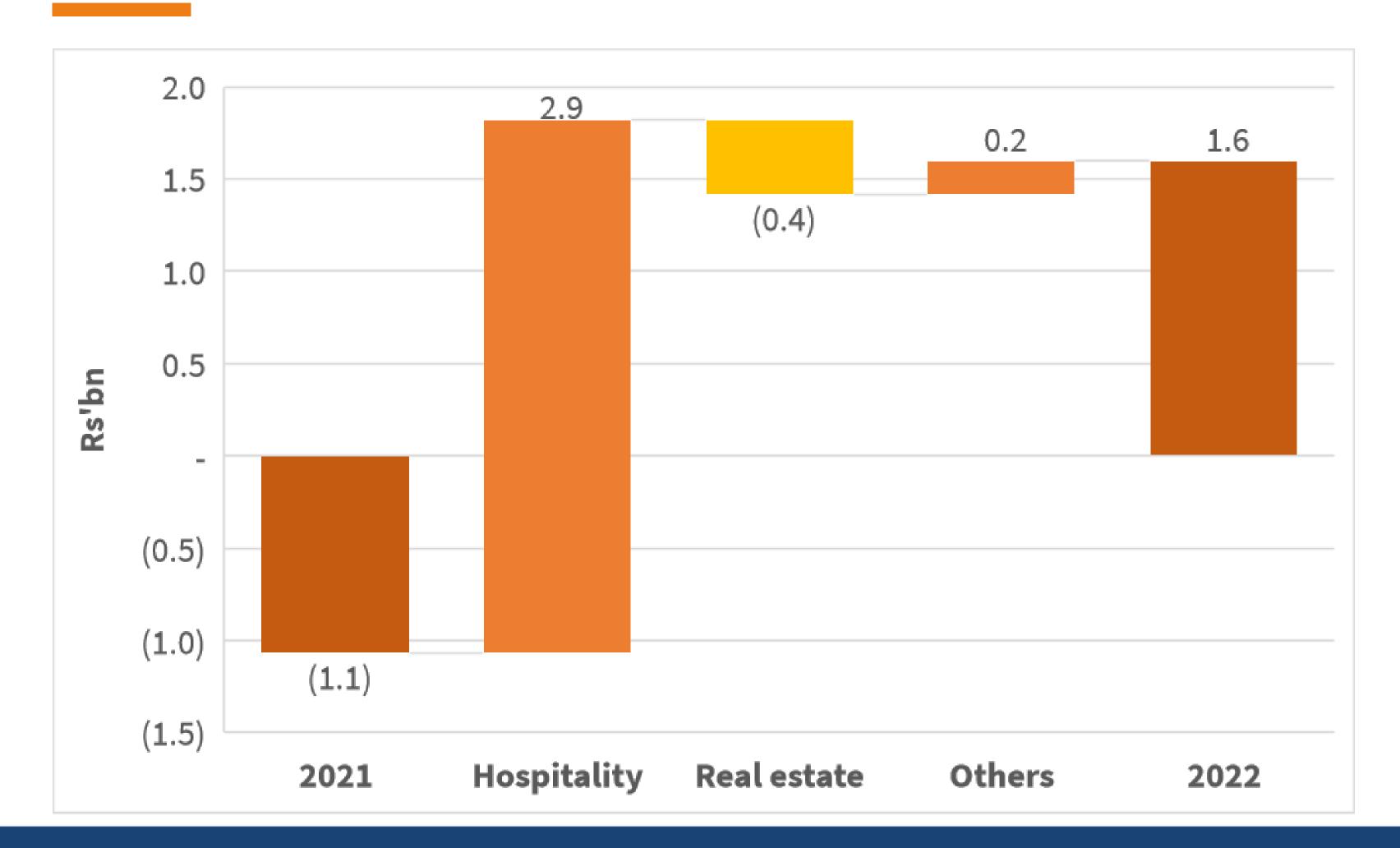


Earnings per share* 2021: Loss Rs 1.96

2.96% **Dividend yield** 2021: 2.41%

*from continuing operations

From loss of Rs 1.1 bn to PAT of Rs 1.6 bn

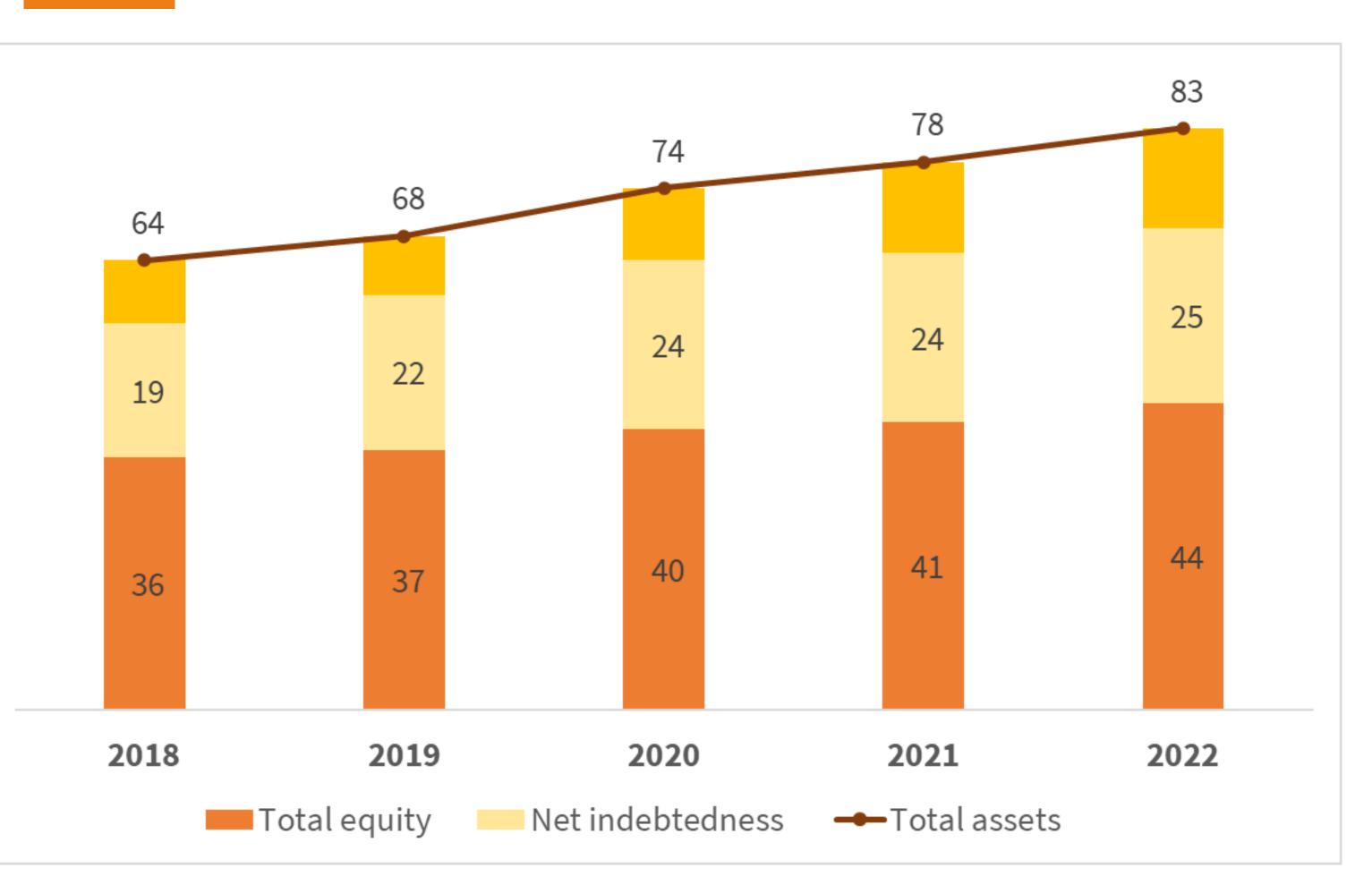




Drivers of performance

- All operating segments profitable
- Turnaround of Hospitality
- Reduced fair value gains for Real estate

Financial position





Equity 53% of total assets 36.5% Gearing

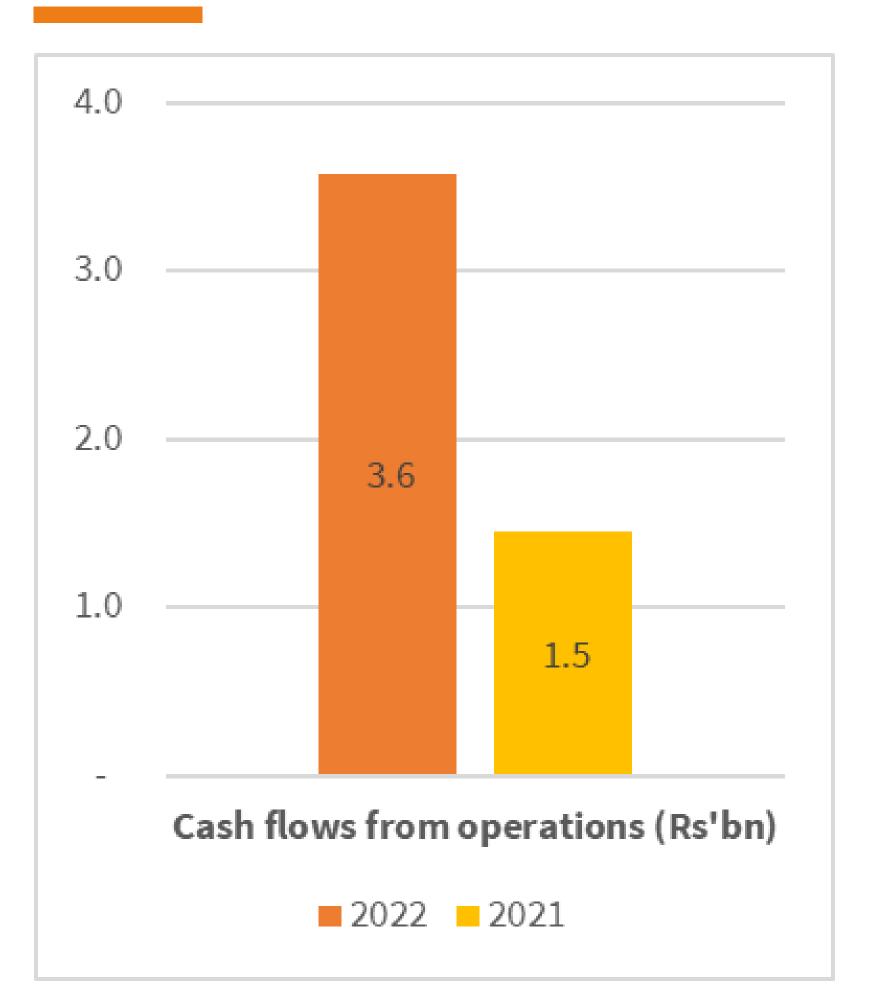
2021: 37.2%

<u>Main investments in FY22</u> Real estate

 Development of Moka, Savannah and Bel Ombre

Construction of malls and office
 Logistics: Purchase of additional stake in
 Velogic and its Kenyan business

Cash flows





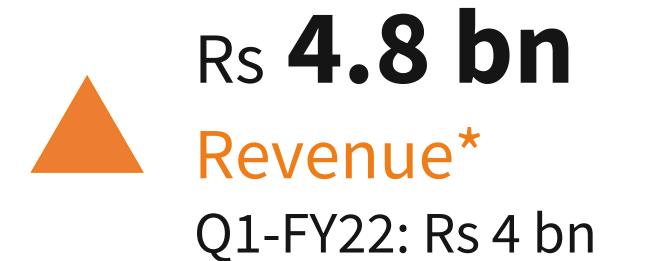
- Cash flows from operations
 - Grew in line with improved performance (PAT Rs 1.6 bn vs Loss of Rs 1.1 bn)
 - $\circ~$ Includes net proceeds from sale of land

Results for Q1-FY23





Key financial highlights For the quarter ended 30 September 2022



Rs 604 m **Operating profits*** Q1-FY22: Rs 200 m

Turnaround led by Hospitality with PAT Rs 69 m vs Loss of Rs 514 m for Q1-FY21

Q1-FY22 borders were closed and reopened in October 2021



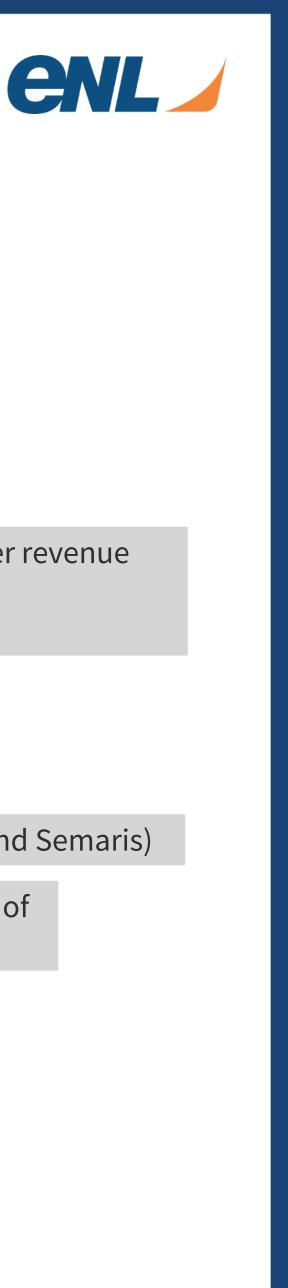
Rs **255 m** Profit after tax* Q1-FY22: Loss after tax Rs 350 m

Rs **421 m** Cash flows from operations Q1-FY22: Rs 559 m

*from continuing operations

Segmental information For the quarter ended 30 September 2022

(in Rs'm)	Q1-FY23	Q1-FY22	 Improved performance for cane explained by better revenue per sugar tonne Rs 26,100 vs Rs 19,890 Better performance of associate, Eclosia
Results after taxation			
Agribusiness	135	26	
Commerce & manufacturing	96	56	
Real estate	22	108	Delayed sales for property development (Moka, VBO and Semaris)
Land & investment	(126)	(105)	Main swing relates to Hospitality following reopening of
Hospitality	69	(514)	borders
Logistics	61	57	
Finance & technology	11	31	
Corporate office	(13)	(9)	
	255	(350)	



Updates on operations









Agro-industry



Hospitality



Our Businesses





Real Estate



Fintech





Commerce & Industry





Agribusiness



Hospitality

Our Businesses





Real Estate



Fintech





Commerce & Industry





Agribusiness



Hospitality

Our Businesses









Finance & Technology







Commerce & Industry





Agribusiness



Hospitality

Our Businesses









Finance & Technology





Logistics

Commerce & Manufacturing

Agribusiness

Cane activities

- Crop 2022
 - Latest estimate of sugar price at Rs 21k by MSS
 - Estimated sugar tonnage of 14k
- Accelerating investment in cane replantation (400 Ha in FY23)
- Increase in cost due to higher fuel and labour costs

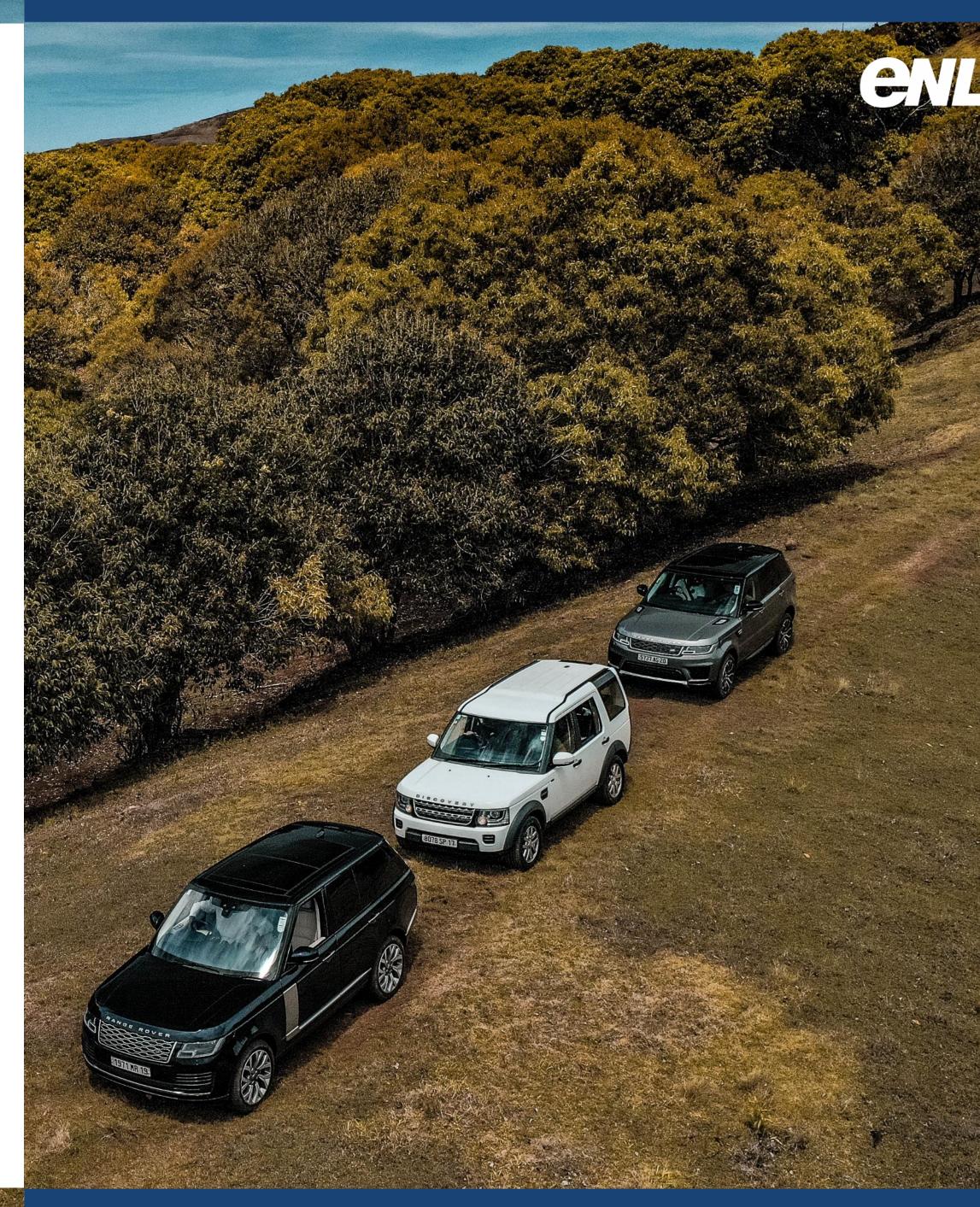
Non cane activities

- Increasing food crop production
- First full year of operations of Symfolia (commercial nursery)
- Good performance expected for Eclosia



Commerce & manufacturing

- Key drivers of the segment being Axess and Ensport
- Good performance of **Axess** despite being challenged by the limited visibility in the supply of new vehicles
- Good performance for **Ensport** with its first store Decathlon Bagatelle
- Building materials slower than anticipated
- **Plastinax** loss-making but orders are in hand and should enable catching up
- Associates Superdist and FRCI to contribute positively to results





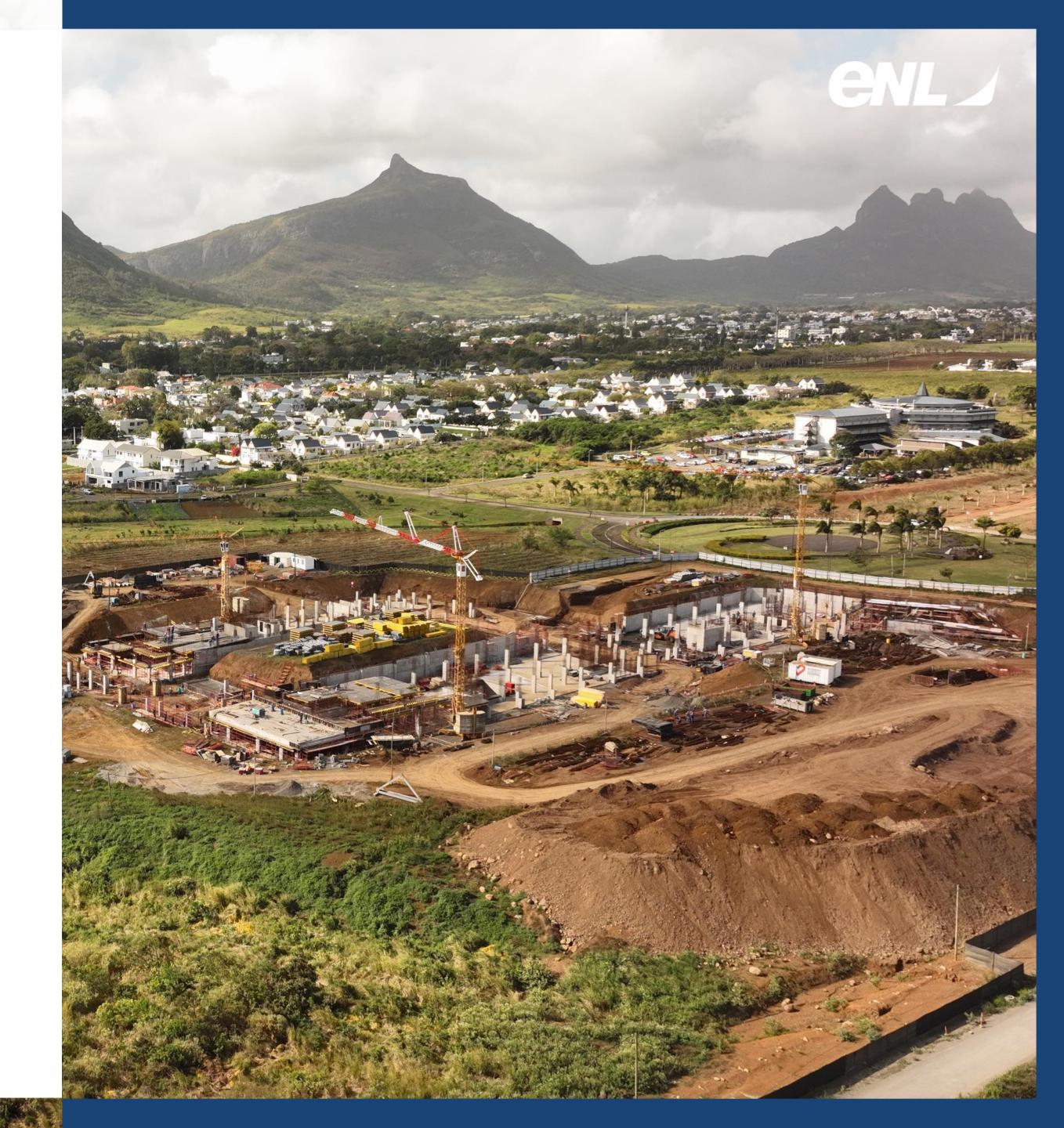
Real estate

Moka City

- Demand for residential land plots remain strong but deceleration on commercial land
- Good progress of major infrastructure works at Telfair & L'Avenir
- Improving connectivity to and in the City

Savannah

- Smart City certificate obtained for 365 arpents
- Strong demand for residential land more offerings coming up
- Les Appartements des Vergers launched
- Working on additional offering of amenities



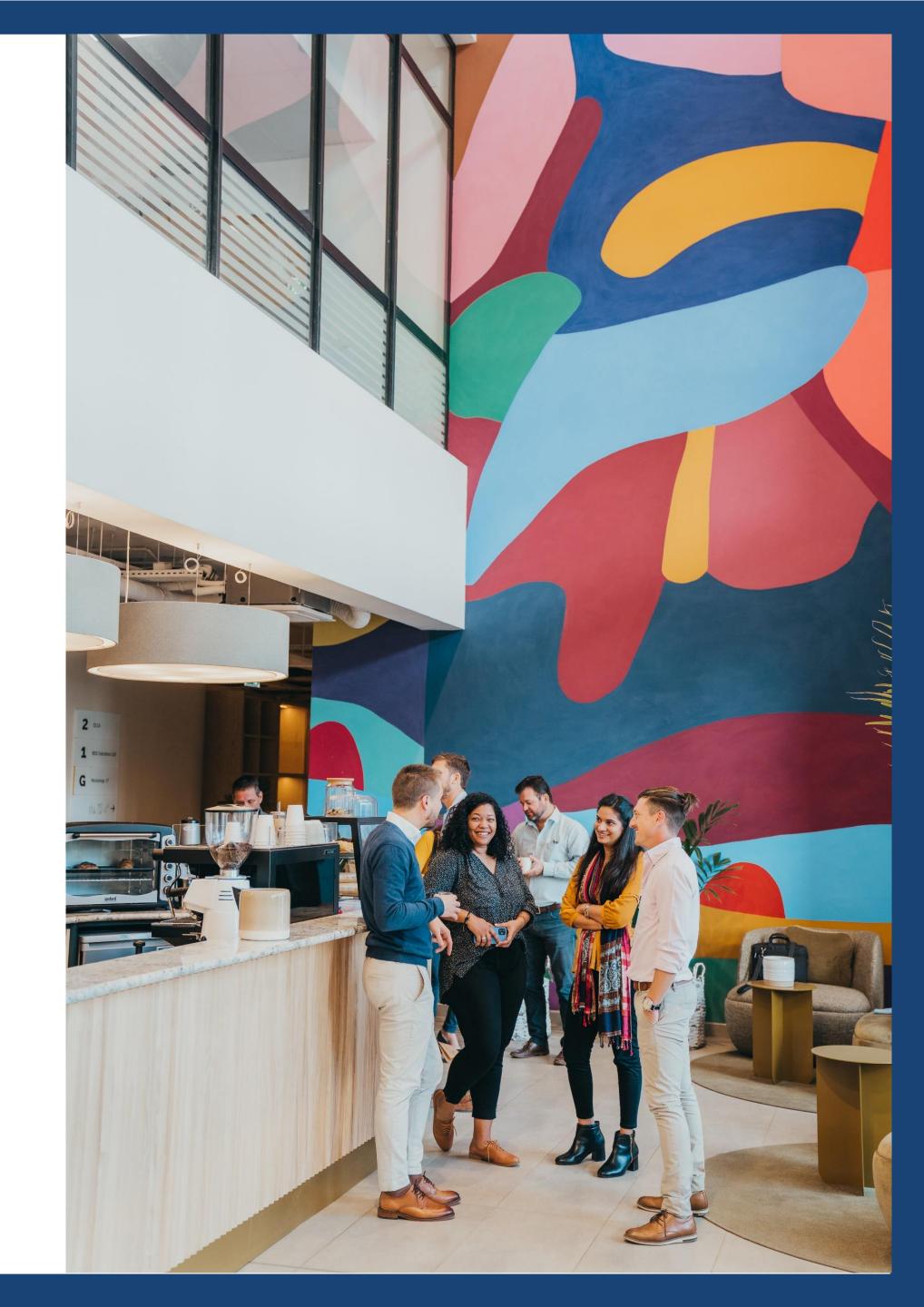
Real estate

Retail

- Good start to FY23 with healthy progression for Q1-FY23
 - Rent to turnover at 7.7% (Q1-FY22: 8.8%) Ο
 - Trading densities at Rs 10,918 (14.6% increase from LY) 0
- Enhancing customer experience in all malls
- Phase 3 extension of Bagatelle with additional 1,500m²
- Metro Station at Phoenix Mall opened in November
- Strengthening competition

Oficea

- Occupancy
 - Existing portfolio at 94%
 - Newest addition Les Fascines occupancy at 70% Ο
- Telfair new buildings will be completed in Dec-23 (20,000m²)
- Nurturing the partnership with Workshop 17
- Extending the workspitality offer



Turbine

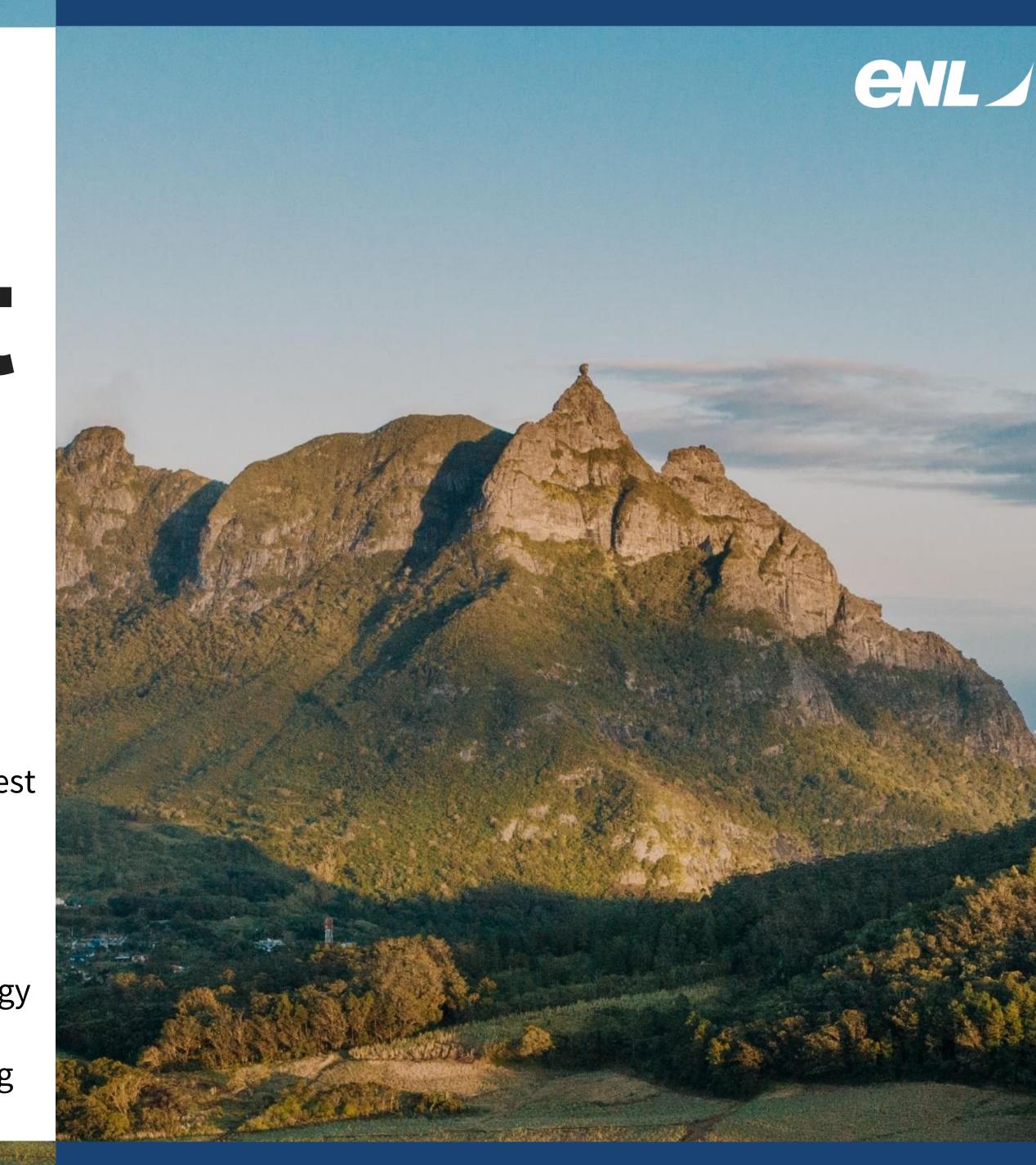
- Offering pre-incubation and incubation programmes to start-ups
- Focus on being self-sustainable through an array of partnerships

Compass

- Pursuing strategy of consolidating shareholding in its best performing start-ups for next financing rounds
- Portfolio valued at Rs 297m in June 2022 (cost Rs 226m)

Energy

- Comprises EnVolt, owner of PV farms, and Ecoasis, energy solutions provider
- Contracts in hand with CEB to implement farms totalling 16MWp





Hospitality

• Good start to FY23

Call to Call State

- All assets operating at full potential
- Veranda Grand Baie undergoing renovations



Logistics

- Good start to FY23 on all markets
- Expansion of operations in Madagascar and India
- Optimise fleet utilisation to generate upsides

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Finance & technology

- **Fiduciary** to take advantage of renewed confidence in Mauritian jurisdiction
- Roll out by **Technology** of fibre optic in 33 high density business areas in Mauritius
- Reorganisation of **Credit** business to unlock potential through strategic partnerships and organic growth
- Digitalisation and customer experience agendas being maintained







To sum up



Rs 28 m investment in communities by ENL Foundation





We are committed to drive impact

Rs 1.7 bn Investment in infrastructure and services in Moka and Savannah

75%

Trust Index Score Great Place to Work (National Benchmark at 75%)







To sum up

- Group results grown in line with anticipations for first quarter of FY23 \bullet
- Expect to continue on this path for FY23 \bullet
- •

Prevailing international uncertainties are a cause for concern and could impact the Group's performance





THANK VOU

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